

PROJECT PROGRESS UPDATE REPORT

Joint Report by CnES Director for Investment Delivery, NHSWI Project Director and hNSL Project Director

SUMMARY

- 2.1 A number of work streams and key actions continue to be taken forward as part of the development Stage 1 for the Community Campus project. Copies of the hNSL Progress and Dashboard Reports for April 2022 are included as Appendix 1 and Appendix 2 of the Report for noting.
- 2.2 The current areas of priority include the following points; verbal updates will be provided to the Board at the meeting:
- Continuing development of Outline Design following User Engagement sessions with Service Managers from CnES, H&SC, NHSWI, HHP, the Barra Children's Centre and Police Scotland in w/c 18 April 2022.
 - Clarification of Campus Schedule of Accommodation – E&CS requirements and the imperative to adhere to original Project Brief (SPACE strategies Ltd; May 2019)
 - Continuing liaison with Scottish Government re cross-directorate approach to project approval, assurances and funding; particular recent emphasis re healthcare facilities assurance processes – HAI-SCRIBE, NHSS Design Assessment Process (NDAP), NHSS Assure Key Stage Assurance Review (KSAR), NHSS Sustainable Design and Construction (SDaC).
 - Ongoing engagement with representative bodies and the wider community
 - Ongoing review of project cost and multi-agency funding package
 - A revised timeline for the Stage 1 process with completion now being forecasted for mid-July; six week delay on original milestone; importantly, hNSL currently report no impact on planned Financial Close milestone of July 2023.

LAND AND PROPERTY ACQUISITION

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- 2.1 The development of Layout Option E6 is ongoing and, although most of the site of the proposed campus can be accommodated on land currently owned by Comhairle nan Eilean Siar, the development and delivery of the healthcare and HWEC social care housing element of the campus requires the acquisition of land.

RISK MANAGEMENT AND REVIEW

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- 2.1 The effective and efficient management of risk is considered a key requirement of quality project management. A project-wide Risk Register has been compiled by the Project Delivery Team to reflect project risks as they are currently understood. Each risk has been assessed using a standard 5 by 5 matrix of Likelihood (Probability) x Impact (Consequence) to determine individual risk scores. Appropriate risk management/mitigation measures or actions have been identified to reduce risk and each risk has been assigned a Risk Owner responsible for ensuring the actions are implemented.
- 2.2 Following the conclusion of the Reassessment Exercise and the adoption of Layout Option E6, the monthly review of the project Risk Register has recommenced. The purpose of this Report is to inform the Project Executive Board of the outcomes of the review undertaken on **12 April 2022**. A copy of the full updated Risk Register is available from the CnES Director for Investment Delivery; a copy of the Summary Overview is included as Appendix 1 to the Report.
- 2.3 Of a total of 63 identified risks, there are six risks which are now rated as **Very High** (a decrease since the last review from 11). Details of those rated Very High, including those the scoring of which have increased from High, are included in the Summary included as Appendix 1 to the Report. The mitigations for these risks are, in the main, focused on reducing uncertainty in these areas.
- 2.4 There are currently nine risks rated as **High**, including the identification of cost-effective construction waste disposal routes, the cost associated with achieving and maintaining LEIP energy performance targets, and the continuing need to ensure supply chain engagement.