

CÙRAM IS SLAINTE NAN EILEAN SIAR

INTEGRATION JOINT BOARD



Meeting date:	19 September 2024
Item:	7.2
Title:	Health and Social care Strategic Framework 2024-27
Responsible Officer:	Nick Fayers, Chief Officer
Report Author:	Nick Fayers, Chief Officer

1 Purpose

This is presented to the Integration Joint Board (IJB) for:

- Decision

This report relates to a:

- Government policy/directive
- NHS Board/Integration Joint Board Strategy or Direction

Competence:

- There are no legal, financial or other constraints associated with the report.

2 Report summary

2.1 Situation

The Western Isles Health and Social Care Partnership is an integration of health and social care services as outlined in the legislative framework of The Public Bodies (Joint Working) (Scotland) Act 2014. It is enhanced and overseen by the Integration Joint Board (IJB).

The Western Isles IJB is a commissioning body that was created in 2015. It works in close partnership with communities and its delivery partners, and commissions within its financial framework.

A draft Strategic Framework has been developed to guide how the Integrated Joint Board approaches population health challenges and in turn informs the annual cycle commissioning planning. It is designed deliberately with a degree of flexibility in response to the dynamic changes in population health.

2.2 Background

The draft Strategic Framework outlines the current challenges in terms of the changing demographic and the associated health requirements both in terms of co-morbidities alongside the health debt because of the global pandemic.

The document concludes with a PESTLE analysis giving a comprehensive overview of the challenges faced by the population of the Western Isles.

2.3 Assessment

As a result of the challenges that the H&SCP have faced between 2020-23, we have learnt that setting out a detailed plan in 2024 for the next 3 years is unlikely to achieve the impacts that we would want to achieve, in the context of a number of challenges that we are currently aware of now, and may not be able to predict.

Therefore, we have developed this Strategic Framework as opposed to a strategic plan. A strategic plan tends toward short-term, actionable tasks. A strategic framework, while focused, allows the flexibility to adapt to changing community dynamics, policy mandates, and population health needs.

2.3.1 Quality/ Patient Care

The report does not specifically detail any impact on quality of care (and services).

2.3.2 Workforce

There is not detail describing any impact on staff including resources, staff health and wellbeing.

2.3.3 Financial

Describe the financial impact (capital, revenue and efficiencies) and how this will be managed. Sign off on any financial impact is required by the Chief Finance Officer.

The report does not make reference to any financial requirement.

Accountants Name	Signature
Comment from the Chief Finance Officer:	

2.3.4 Risk Assessment/Management

There is no risk assessment/mitigations contained in the report.

2.3.5 Equality and Diversity, including health inequalities

State how this supports the Public Sector Equality Duty, Fairer Scotland Duty, and the Board's Equalities Outcomes.

An impact assessment has not been completed because at this stage it is not required.

2.3.6 Climate Emergency and Sustainability Development

State how this report will support or impact on the Scottish Government's policy on Global Climate Emergency and Sustainability Development DL(2021)38.

There are no relevant impacts noted in the report relating to the 5 themes within the policy.

2.3.7 Other impacts

No other relevant impacts.

2.3.8 Communication, involvement, engagement and consultation

The Board has carried out its duties to involve and engage external stakeholders by the consultation process and the findings are reflected in the report.

2.3.9 Route to the Meeting

The draft Strategic Framework has undergone public consultation and has been subject to an EQIA report previously approved by the IJB.

2.4 Recommendation

The Board is asked to note the context and purpose of the Strategic Framework 2024-27. In particular the Board is asked to note that the Framework will inform the development of annual commissioning and delivery plans over the duration of the framework

- **Decision** – To approve the Strategic Framework

3 List of appendices

The following appendices are included with this report:

- Item 7.2.1 - Appendix 1, Health and Social Care Strategic Framework 2024-27