

# CÙRAM IS SLAINTE NAN EILEAN SIAR

## INTEGRATION JOINT BOARD



Meeting date:	21 November 2024
Item:	6.1
Title:	Health and Social Care Strategic Framework 2024-27 – Revised Mission Statement
Responsible Officer:	Nick Fayers, Chief Officer
Report Author:	Nick Fayers, Chief Officer, H&SCP

### 1 Purpose

This is presented to Board Members for:

- Decision

This report relates to a:

- Government policy/directive
- NHS Board/Integration Joint Board Strategy or Direction

Competence:

- There are no legal, financial or other constraints associated with the report.

### 2 Report summary

#### 2.1 Situation

The Western Isles Health and Social Care Partnership (H&SCP) is an integration of health and social care services as outlined in the legislative framework of The Public Bodies (Joint Working) (Scotland) Act 2014. It is enhanced and overseen by the Integration Joint Board (IJB).

The Western Isles IJB is a commissioning body that was created in 2015. It works in close partnership with communities and its delivery partners, and commissions within its financial framework.

A Strategic Framework covering the period 2024-2027 has been developed to guide how the Integrated Joint Board approaches population health challenges and in turn informs the

annual cycle commissioning planning. It is designed deliberately with a degree of flexibility in response to the dynamic changes in population health.

## **2.2 Background**

The Strategic Framework 2024-27 outlines the current challenges in terms of the changing demographic and the associated health requirements both in terms of co-morbidities alongside the health debt because of the global pandemic.

The document concludes with a PESTLE analysis (Political, Economic, Social, Technological, Environmental and Legal) giving a comprehensive overview of the challenges faced by the population of the Western Isles

## **2.3 Assessment**

As a result of the challenges that the H&SCP have faced between 2020-23, we have learnt that setting out a detailed plan in 2024 for the next 3 years is unlikely to achieve the impacts that we would want to achieve, in the context of a number of challenges that we are currently aware of now, and may not be able to predict.

Therefore, we have developed this Strategic Framework as opposed to a strategic plan. A strategic plan tends toward short-term, actionable tasks. A strategic framework, while focused, allows the flexibility to adapt to changing community dynamics, policy mandates, and population health needs.

On reviewing the Strategic Framework (June 27 2024) The Board approved the Framework in principle noting a revision to the Mission Statement.

The revised mission statement is stated below (page 12 of Appendix 1):

Mission: Our Mission is “To work with individuals and communities to enable people of the Western Isles to live well, using our collective resource effectively. We will transform services to ensure these are safe, timely, effective, high-quality and person-centred based on achieving positive personal outcomes.”

### **2.3.1 Quality/ Patient Care**

The amendment noted does not relate directly to any positive or negative impact on quality of care (and services).

### **2.3.2 Workforce**

The report does not contain any positive or negative impact on staff including resources, staff health and wellbeing.

### 2.3.3 Financial

Describe the financial impact (capital, revenue and efficiencies) and how this will be managed. Sign off on any financial impact is required by the Chief Finance Officer.

The report does not specifically seek to obtain any specific or additional funding.

Accountants Name	Signature
Comment from the Chief Finance Officer:	

### 2.3.4 Risk Assessment/Management

Within the document there is no indication as to any relevant risk assessment/mitigations.

### 2.3.5 Equality and Diversity, including health inequalities

State how this supports the Public Sector Equality Duty, Fairer Scotland Duty, and the Board's Equalities Outcomes.

An impact assessment has been completed and is was presented to Board Members previously.

### 2.3.6 Climate Emergency and Sustainability Development

State how this report will support or impact on the Scottish Government's policy on Global Climate Emergency and Sustainability Development DL(2021)38.

The report does note impact on any of the 5 themes within the Scottish Government policy.

### 2.3.7 Other impacts

No other relevant impacts.

### 2.3.8 Communication, involvement, engagement and consultation

The Board has carried out its duty and enabled responses to be obtained from the published draft of the Strategic Framework.

### 2.3.9 Route to the Meeting

This has been previously considered by the following groups as part of its development. The groups have either supported the content, or their feedback has informed the development of the content presented in this report.

The draft Strategic Framework has undergone public consultation and has been subject to an EQIA report previously approved by the IJB.

## 2.4 Recommendation

- **Decision** – To approve the adjustment made to the Framework mission statement following IJB request to amend. - revised section in Mission Statement (page 12)

## 3 List of appendices

The following appendices are included with this report:

- Item 6.1.1 - Appendix 1 - Health and Social Care Strategic Framework 2024-27

END