

NHS WESTERN ISLES

BOARD MEETING

Meeting date: 26th June 2025

Item: 6.2

Title: Capital Programme 2024/2025 Overview & 2025/2026 Planning

Responsible Executive/Non-Executive: Debbie Bozkurt, Director of Finance and Procurement

Report Author: Corinne Maclean, Finance Manager

1 Purpose

This is presented to the Committee for:

Assurance	
Awareness	X
Decision	
Discussion	

This report relates to a:

Annual Operating / Delivery Plan	X
Emerging issue	
Government policy/directive	
Legal requirement	
Local policy	
NHS Board / Integration Joint Board Strategy or Direction	

This aligns to the following NHSScotland quality ambition(s):

Safe	X
Effective	X
Person Centred	X

Please select the level of assurance you feel this report provides to the Board / Committee and briefly explain why:

Significant	
Moderate	
Limited	
None	
Not yet assessed	
Comment	
Specify:	

Please indicate which of the Boards Priorities the paper relates to:

Financial Sustainability / Recovery Plan	
Capital	x
Hospital Based Services Model – Rural General Hospital / Community	
Workforce Health & Wellbeing	
Health Inequalities	
Sustainability of Community Health & Social Care Model	
Primary Care Transformation Programme	
Digital Transformation / Digital Health	
Public Protection Priorities	
Women and Children’s Services	
Climate Emergency and Sustainability	
None of the above	
Other – please explain	
Comments:	

The report is directly linked to a Recovery Driver(s) within the Annual Delivery Plan:

RD01	Primary & Community Care - Improved access to primary and community care to enable earlier intervention and more care to be delivered in the community.	
RD02	Urgent & Unscheduled Care – Access to urgent and unscheduled care, including scaling of integrated frailty services to reduce admissions to hospital.	
RD03	Mental Health - Improve the delivery of mental health support and services, reflecting key priorities set out in the Mental Health and Wellbeing Strategy.	
RD04	Planned Care - Recovering and improving the delivery of planned care.	
RD05	Cancer Care - Delivering the National Cancer Action Plan (Spring 2023-2026).	
RD06	Health Inequalities and Population Health - Enhance planning and delivery of the approach to tackling health inequalities and improving population health.	
RD07	Women and Children's Health - Take forward the actions in the Women's Health Plan and support good child and maternal health, so that all children in Scotland can have the best possible start in life.	
RD08	Workforce - Implementation of the Workforce Strategy.	
RD09	Digital Services Innovation Adoption - Optimise use of digital & data technologies in the design and delivery of health and care services for improved patient access and fast track the national adoption of proven innovations which could have a transformative impact on efficient and patient outcomes.	
RD10	Climate - Climate Emergency and Environment.	
RD11	Finance & Sustainability – Approach to achieving financial balance and aligning with S&V financial improvement programme of work.	X
RD12	Value Based Health & Care – Approach to embracing and adopting Value Based Health and Care.	
RD13	Integration & population Need – Boards are asked to set out the key actions to respond to population needs and how you will work in partnership to address and respond to these needs.	
RD14	Regional & National – Approach to working regionally and nationally across services through collective and collaborative approaches to planning and delivery, where required.	

-	None of the above	
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This aligns to the following NHS Western Isles Corporate Objective(s):

CO1	To provide person-centred care, focusing on the evidence based health needs of our increasingly diverse population, identifying and taking every opportunity to improve our patients' health, experience and outcomes	
CO2	To protect individuals from avoidable harm to continually assessing and managing risk, learning, and improving the reliability and safety in everything we do.	
CO3	To champion efficiency and effectiveness in our services that delivers minimum possible waiting times.	
CO4	To pro-actively stimulate and intensify our research and application of effective innovation to improve how we care for patients today and into the future.	
CO5	To promote and support people to live longer healthier lives	
CO6	To specifically target early years, health inequalities, vulnerable and underrepresented and more difficult to engage with groups.	
CO7	To continually improve and modernise our integrated healthcare services and assurance systems.	
CO8	To value, support the wellbeing of, and develop and sustain a compassionate, confident, competent, flexible and responsive workforce.	
CO9	To deliver our commitment to partnership working to deliver national standards, targets and guarantees.	
CO10	To have a sustained focus on prevention, anticipation, support self-management and care at home.	
CO11	To ensure that all resources are deployed to the best effect, achieving desired outcomes, values for money and progressive approach to sustainability.	X
-	None of the above	

2 Report summary

2.1 Situation

- 2024/2025 Capital Programme outturn provided for awareness.
- Draft Capital Programme for 2025/2026 is outlined below.

2.2.1 Background

A prioritised capital programme was prepared for 2024/25 and the £3,770k of capital allocation received was fully spent.

Capital Group have updated and prioritised the capital programme for the new financial year. Funding is limited to an uplifted baseline allocation of £1,356k plus an additional allocation of £284k from the National Infrastructure Board, £83k for the installation of U&BH Xray room and the remainder for replacement equipment. Scottish Government have also committed to funding a new heating system for St Brendan's Hospital and the capital costs associated with the MRI scanner for WIH.

2.3 Assessment

Additional capital allocations totalling £2,294k were provided by Scottish Government in 2024/2025. Total capital budget in 2024/2025 was £3,770k compared to £1,473k the previous year. Spend can be broken down as follows:

Capital Spend Breakdown	£
Estates	1,240,535
Medical equipment	1,908,140
Non-Medical equipment	130,007
IT Infrastructure	465,964
Capital Spend Total	3,770,008

Notable projects in Estates were the commencement of the A&E redesign and the completion of U&BH redesign, £648k and £256k respectively in 2024/25. Medical equipment spend included a £812k investment in radiology equipment and £466k of capital was invested in IT infrastructure following a whole system review.

A full breakdown of capital investment in 2024/25 is provided in Appendix 1.

2025/26 Capital Programme

Available budget for 2025/2026 is currently £1.64m, with projects to the value of £2.1m noted by Capital Group for consideration, excluding the proposed MRI scanner which will be funded by separate allocation.

The National Infrastructure Board have advised that there may be additional funding available, in the region of £300k, later in the year and Capital Group will keep in contact with them with regards to this.

The Corporate Management Team were asked to review the projects noted on the capital programme in Appendix 2, and feedback to Capital Group should prioritisation for spend need to be amended to better reflect management priorities.

The Capital Group have prioritised as indicated in Appendix 2 and this can be summarised as follows:

- Completion of the ED redesign - £368k
- Installation of the Xray equipment, purchased in 24/25, in WIH & U&BH - £168k
- Installation of the automated medicine cabinets in WIH - £61k, and consideration of options for Southern Isles - £100k
- Options appraisals for Med 2, £50k for fees, and discussions with SG re additional funding requirement.
- St Brendan's heating system – SG have indicated they will fund by additional allocation. £TBC
- Continued investment and forward planning for next stages of improving IT resilience. £65k
- Managed programme of replacement of end of life medical and non-medical equipment.

Priority	£
1	1,330,412
2	456,082
3	316,435
Total Cost	2,102,929

Work is underway to cost Priority 1 projects, and these will be presented to CMT as this work is completed. Progressing Priority 2 projects will be dependent on final costs of Priority 1, the availability of additional funding and any additional requirements that arise through the course of the year. Capital Group will meet regularly to review.

2.3.1 Quality/ Patient Care


Beyond the investment in medical equipment which has a direct impact on patient care; investment in Estates, IT systems and non-medical equipment contributes to a safe and pleasant environment for patient care.

2.3.2 Workforce

Investment in Estates, IT systems and equipment also contributes to a safe and productive working environment.

2.3.3 Financial

Please ensure that the Finance Manager has obtained review of the paper before submitting to the Committee.

Name – Director of Finance / Finance Manager	Signature
Corinne Maclean	
Comment from the Director of Finance / Finance Manager	
Report from the Finance Manager	

2.3.4 Risk Assessment/Management

There are no relevant risk assessment/mitigations noted within this report.

2.3.5 Equality and Diversity, including health inequalities

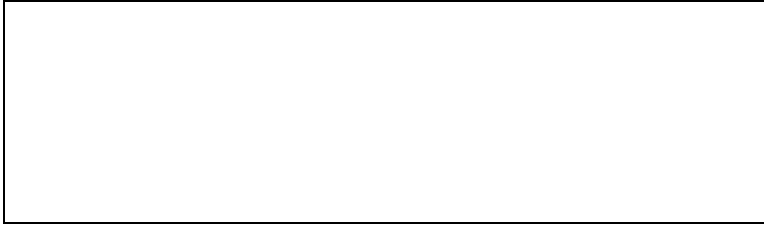
State how this supports the Public Sector Equality Duty, Fairer Scotland Duty, and the Board's Equalities Outcomes.

An impact assessment has not been completed because it is not relevant to this report.

2.3.6 Climate Emergency and Sustainability Development

State how this report will support or impact on the Scottish Government's policy on Global Climate Emergency and Sustainability Development DL(2021)38, against the 5 themes:

1	Sustainable Buildings & Land	
2	Sustainable Travel	
3	Sustainable Goods and Services	
4	Sustainable Care	
5	Sustainable Communities	
Describe other relevant impacts:		



2.3.7 Other impacts

No other relevant impacts.

2.3.8 Communication, involvement, engagement and consultation

The Board is not required to carry out or engage with external stakeholders in relation to the content of this report.

2.3.9 Route to the Meeting

This has been previously considered by the following groups as part of its development. The groups have either supported the content, or their feedback has informed the development of the content presented in this report.

- The report is a summary of the work of Capital Group to date.

2.4 Recommendation

- **Awareness** – Examine and consider the implications of a matter.

3 List of appendices

END

Appendix 1: Capital Spend Breakdown 2024/2025

Capital Resource 2024/25		£3,770,008	
Project	Spend (£)		
AAU Oxygen Installation	6,924		
Kitchen Steam Ducting	99,797		
A&E Redesign	648,301		
Anti-Ligature Door sets	163,297		
WIH Door Sets	37,176		
OUaB Redesign Phase1 Building work	188,577		
OUaB Redesign Phase1 - Dental cabinetry	67,740		
Nurse Call & Staff Attack	28,723		
Robust IT Back-Ups	59,417		
LAN Refresh Phase 1	198,180		
LAN Refresh Phase 2	137,001		
Label Printers	46,367		
Unified Comms	25,000		
Keratometer	9,983		
A-Scanner	18,233		
ECG OUAB	9,270		
Colposcopy (Couch)	14,561		
Colposcopy (Handpiece)	32,094		
Vital Signs Monitoring	65,970		
Automated Medicine Cabinets	175,758		
Maternity Sonography Machine	74,400		
Surgical Power Tools	120,590		
Dental Chairs	132,684		
OUaB Redesign Phase1 (Dental Equip)	109,496		
Bladder Scanners	29,894		
OUAB X-Ray Room	297,456		
Bariatric Beds	46,885		
Specialist Chairs Hospital & Community	26,082		
Retinal Scanner	72,660		
Dexa Scanner	114,360		
Theatre Monitors	87,330		
WIH X-Ray Room	215,531		
LIMS	6,596		
Barra Dental Chair	28,561	Capital Spend Breakdown	
Convex Transducer	9,588		
Bariatric Hoists x 2	14,841	Estates	£
Defibs X 2	10,920		
MRI	184,399	Medical equipment	1,240,535
WIH Combi-Ovens	19,935		
Waste Dryer Units	40,481	Non-Medical equipment	1,908,140
Face Fit Test Machines	26,742		
Tumble dryer	29,713	IT Infrastructure	155,368
Emergency Response Vehicle	38,498		
TOTAL CAPITAL SPEND 2024/2025	3,770,008		3,770,008

Appendix 2

Capital Resource Limit Total			Projected 2025/2026	Projected 2026/2027	Projected 2027/2028	Projected 2028/2029	Projected 2029/2030	Projected 2030/2031	Projected 2031/2032	Projected 2032/2033	Projected 2033/2034	Projected 2034/2035
			1,640,125	1,356,075	1,356,075	1,356,075	1,356,075	1,356,075	1,356,075	1,356,075	1,356,075	1,356,075
Project	Priority	Project Manager	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035
Theatre Ultrasound	1	Lachie	33,516									
Arthroscopy Shaver	1	Lachie	11,034									
Retinal Screening Camera	1	Colum	27,500									
X-Ray Room (OUAB)	1	Jane	83,000									
WIH X-Ray	1	Jane	85,000									
Rolling Programme Community Beds/Mattresses Rolling	1	Sonja	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Programme Community Equipment	1	Sonja	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Dental Chairs (Uist & Harris)	1	Joanne	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000
Portable Dental Scanner	1	Joanne	18,000									
A&E Refurb	1	Douglas	368,470									
Medical 2 Refurb	1	Douglas	50,000	2,500,000								
St Brendan's Electrical System Refurbishments	1	Douglas	10,000									
Nursecall System Replacement WIH	1	Douglas	38,280	120,000	120,000							
WIDC Water Tank & Filtration	1	Douglas	30,000									
Clinical Waste Containers x 2	1	Douglas	70,000									
Order Comms (Labs & Radiology)	1	Craig	100,000									
IT Infrastructure Resilience	1	Darren		500,000								

Project	Priority	Project Manager	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035
Windows 11 Upgrade	1	Darren	30,000									
IT - Backup/Replacement UPS & Batteries for 3 Hospitals	1	Craig	25,000									
Replacement NAS for Departmental File Storage	1	Craig	10,000									
Mini Fragment Kits	1	Adrian	28,826									
Automated Medicines Cabinets	1	Sue/Lachie	60,905									
Automated Medicines Cabinets	1	Sue/Lachie	100,000									
Tumble dryer	1	Marina	30,000									
St Brendan's Boilers (to be funded by SG)	1	Douglas										
Olympus Endoeeye	1	Lachie	22,882									
Iron Folder	2	Lachie	231,082									
Visual Field Machines	2	Lachie	30,000									
Nasendoscopy Stack	2	Lachie	50,000									
Rolling Programme Dental Handpieces	2	Joanne	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Dental X-Ray - Harris Hub	2	Joanne	15,000									
Electrical Distribution Boards (WIH)	2	Douglas	20,000	20,000	20,000							
Car Park (WIH)	2	Douglas	40,000		200,000							
Air Extract Replacements (£70k per year for 3 years)	2	Douglas	70,000	70,000	70,000							
OUAB Fire Compartmentation	2	Douglas		200,000								
Investment in Lab equipment	3	Lachie	60,000									
Netcall	3	Lachie	131,388									
Decontamination Unit	3	Lachie	14,000									
Mobile Dental Chair	3	Joanne	25,000									

Project	Priority	Project Manager	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035
LED Lights	3	Douglas	60,000									
ACL instrumentation	3	Adrian	26,047									
Renewing ETT Machines		Lachie		12,500								
Rolling Programme Hospital Chairs		Lachie	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Rolling Programme-Acute Beds		Lachie	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Rolling Programme-Acute Mattresses		Lachie	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
CT Scanner		Jane				700,000						
Refurbishment of Board Offices		Douglas						1,800,000	1,800,000			
Benbecula Medical Practice / U&BH Community Hub		Douglas		100,000	3,000,000							
Air Flow Cleansing Canopy (Lamina Flow Ventilation Unit)		Douglas			500,000							
OUAB Boiler Replacement & Boiler House Compliance		Douglas					800,000					
Helicopter Landing Site		Douglas		1,200,000								
WIH Roof Tile Replacement		Douglas									1,500,000	1,500,000
WIH Server Room Fire Suppression		Darren		500,000								
LAN Refresh Phase 3		Darren		150,000								
Scopes				150,000		150,000						
Cardiac Monitors				60,000								
Ultrasound Equipment					200,000							
Infusion Pumps					40,000							
Kitchen Equipment						60,000						
Laundry Equipment						100,000						
Total Capital Spend			2,102,929	5,765,500	4,333,000	1,193,000	983,000	1,983,000	1,983,000	183,000	1,683,000	1,683,000
Over/Under			-462,804	-4,409,425	-2,976,925	163,075	373,075	-626,925	-626,925	1,173,075	-326,925	-326,925