

# NHS WESTERN ISLES

## BOARD MEETING

Meeting date: 26<sup>th</sup> June 2025

Item: 8.8

Title: Population Health and Wellbeing Committee

Responsible Executive/Non-Executive: Gillian McCannon, NHSWI Chair

Report Author: Colum Durkan, Director of Public Health

### 1 Purpose

Please select one item in each section

**This is presented to Committee Members for:**

|            |   |
|------------|---|
| Assurance  |   |
| Awareness  |   |
| Decision   | X |
| Discussion |   |

**This report relates to a:**

|   |   |
|---|---|
| Annual Operating / Delivery Plan                          |   |
| Emerging issue  |   |
| Government policy/directive                               | X |
| Legal requirement   | X |
| Local policy  | X |
| NHS Board / Integration Joint Board Strategy or Direction |   |

**This aligns to the following NHSScotland quality ambition(s):**

|                |   |
|----------------|---|
| Safe           |   |
| Effective      | X |
| Person Centred |   |

**Please select the level of assurance you feel this report provides to the Board / Committee and briefly explain why:**

|  |   |
|--|---|
| Significant  | X |
| Moderate   |   |
| Limited  |   |
| None   |   |
| Not yet assessed   |   |
| Comment  |   |
| Specify:<br>To complete the Board's compliance of governance structure and processes against national standards. |   |

**Please indicate which of the Boards Priorities the paper relates to:**

|  |   |
|--|---|
| Financial Sustainability / Recovery Plan   |   |
| Capital  |   |
| Hospital Based Services Model – Rural General Hospital / Community   |   |
| Workforce Health & Wellbeing   |   |
| Health Inequalities  |   |
| Sustainability of Community Health & Social Care Model   |   |
| Primary Care Transformation Programme  |   |
| Digital Transformation / Digital Health  |   |
| Public Protection Priorities   |   |
| Women and Children's Services  |   |
| Climate Emergency and Sustainability   |   |
| Other – please explain   | X |
| Comments:<br>Aligned to the Board's strategic review in compliance with the Blueprint for Good Governance. |   |

**The report is directly linked to a Recovery Driver(s) within the Annual Delivery Plan:**

|      |   |   |
|------|---|---|
| RD01 | <b>Primary &amp; Community Care</b> - Improved access to primary and community care to enable earlier intervention and more care to be delivered in the community.  |   |
| RD02 | <b>Urgent &amp; Unscheduled Care</b> – Access to urgent and unscheduled care, including scaling of integrated frailty services to reduce admissions to hospital.  |   |
| RD03 | <b>Mental Health</b> - Improve the delivery of mental health support and services, reflecting key priorities set out in the Mental Health and Wellbeing Strategy.   |   |
| RD04 | <b>Planned Care</b> - Recovering and improving the delivery of planned care.  |   |
| RD05 | <b>Cancer Care</b> - Delivering the National Cancer Action Plan (Spring 2023-2026).   |   |
| RD06 | <b>Health Inequalities and Population Health</b> - Enhance planning and delivery of the approach to tackling health inequalities and improving population health.   |   |
| RD07 | <b>Women and Children's Health</b> - Take forward the actions in the Women's Health Plan and support good child and maternal health, so that all children in Scotland can have the best possible start in life.   |   |
| RD08 | <b>Workforce</b> - Implementation of the Workforce Strategy.  |   |
| RD09 | <b>Digital Services Innovation Adoption</b> - Optimise use of digital & data technologies in the design and delivery of health and care services for improved patient access and fast track the national adoption of proven innovations which could have a transformative impact on efficient and patient outcomes. |   |
| RD10 | <b>Climate</b> - Climate Emergency and Environment.   |   |
| RD11 | <b>Finance &amp; Sustainability</b> – Approach to achieving financial balance and aligning with S&V financial improvement programme of work.  |   |
| RD12 | <b>Value Based Health &amp; Care</b> – Approach to embracing and adopting Value Based Health and Care.  |   |
| RD13 | <b>Integration &amp; population Need</b> – Boards are asked to set out the key actions to respond to population needs and how you will work in partnership to address and respond to these needs.   |   |
| RD14 | <b>Regional &amp; National</b> – Approach to working regionally and nationally across services through collective and collaborative approaches to planning and delivery, where required.  |   |
|      | <b>None of the above</b>  | X |

**This aligns to the following NHS Western Isles Corporate Objective(s):**

|      |   |   |
|------|---|---|
| CO1  | To provide person-centred care, focusing on the evidence based health needs of our increasingly diverse population, identifying and taking every opportunity to improve our patients' health, experience and outcomes |   |
| CO2  | To protect individuals from avoidable harm to continually assessing and managing risk, learning, and improving the reliability and safety in everything we do.  |   |
| CO3  | To champion efficiency and effectiveness in our services that delivers minimum possible waiting times.  |   |
| CO4  | To pro-actively stimulate and intensify our research and application of effective innovation to improve how we care for patients today and into the future.   |   |
| CO5  | To promote and support people to live longer healthier lives  |   |
| CO6  | To specifically target early years, health inequalities, vulnerable and underrepresented and more difficult to engage with groups.  |   |
| CO7  | To continually improve and modernise our integrated healthcare services and assurance systems.  |   |
| CO8  | To value, support the wellbeing of, and develop and sustain a compassionate, confident, competent, flexible and responsive workforce.   |   |
| CO9  | To deliver our commitment to partnership working to deliver national standards, targets and guarantees.   |   |
| CO10 | To have a sustained focus on prevention, anticipation, support self-management and care at home.  |   |
| CO11 | To ensure that all resources are deployed to the best effect, achieving desired outcomes, values for money and progressive approach to sustainability.  | X |

## 2 Report summary

### 2.1 Situation

The Board reviewed and formally approved its governance structure and processes in March 2024, specifically in relation to the Board Governance Committee structure.

### 2.2 Background

The Board is required to have in place a system of governance that are operating effectively in relation to the 3 pillars of governance ~ clinical, staffing & finance. All are essential for effective stewardship, a functioning workplace, safe patient care and effective service delivery.

### 2.3 Assessment

Governance Committees Terms of Reference were agreed by the Board in March 2024 with the exception of the Population Health and Wellbeing Committee Terms of Reference as it was agreed that this would be reviewed once the Director of Public Health was in post.

These are now presented to the Board for consideration and approval.

#### 2.3.1 Quality/ Patient Care

Describe any positive and negative impact on quality of care (and services).

There is no direct positive and negative impact on quality of care (and services) contained within the report.

#### 2.3.2 Workforce

Describe any positive and negative impact on staff including resources, staff health and wellbeing.

The report does not make specific reference to any positive and negative impact on staff including resources, staff health and wellbeing.

#### 2.3.3 Financial

Describe the financial impact (capital, revenue and efficiencies) and how this will be managed. **Please ensure that the Finance Manager has obtained review of the paper before submitting to the Committee.**

N/A

| Name – Director of Finance / Finance Manager           | Signature |
|--|-----------|
|  |           |
| Comment from the Director of Finance / Finance Manager |           |
|  |           |

#### 2.3.4 Risk Assessment/Management

Describe relevant risk assessment/mitigations.

Given that the Board has approved its revised governance structure there are no relevant risk assessment/mitigations.

#### 2.3.5 Equality and Diversity, including health inequalities

State how this supports the Public Sector Equality Duty, Fairer Scotland Duty, and the Board's Equalities Outcomes.

An impact assessment has not been completed because it is not relevant to the function of the Board's governance arrangements.

#### 2.3.6 Climate Emergency and Sustainability Development

State how this report will support or impact on the Scottish Government's policy on Global Climate Emergency and Sustainability Development DL(2021)38, against the 5 themes:

|  |                                |  |
|--|--------------------------------|--|
| 1  | Sustainable Buildings & Land   |  |
| 2  | Sustainable Travel             |  |
| 3  | Sustainable Goods and Services |  |
| 4  | Sustainable Care               |  |
| 5  | Sustainable Communities        |  |
| Describe other relevant impacts:<br><br>No impact on Climate Emergency or Sustainability Development contained within the Terms of Reference of the Finance, Performance and Resource Committee. |                                |  |

#### 2.3.7 Other impacts

Describe other relevant impacts.

No other relevant impacts.

#### 2.3.8 Communication, involvement, engagement and consultation

The Board has carried out its duties to involve and engage external stakeholders where appropriate:

The Board is not required to involve and engage external stakeholders in relation to the governance of its Committees.

### **2.3.9 Route to the Meeting**

This has been previously considered by the following groups as part of its development. The groups have either supported the content, or their feedback has informed the development of the content presented in this report.

N/A

## **2.4 Recommendation**

State the action being requested. Use one of the following directions for the meeting. No other terminology should be used.

Decision

## **3 List of appendices**

The following appendices are included with this report:

Appendix 1 – PHWC TOR

**END**