

# CÙRAM IS SLÀINTE NAN EILEAN SIAR

## INTEGRATION JOINT BOARD

### AGENDA



### NOTICE OF MEETING

There will be a meeting of the Integrated Joint Board in the Council Chamber, Council Offices, Sandwick Road, Stornoway and via MS Teams on Wednesday 25 February 2026 at 2.00pm

| NO.   | AGENDA   | PURPOSE    | LEAD          | ATTACHED       |
|-------|--|------------|---------------|----------------|
| 1     | <b>WELCOME</b>                                 |            | Annetta Smith |                |
| 2     | <b>APOLOGIES</b>                               |            | Annetta Smith |                |
| 3     | <b>DECLARATIONS OF INTEREST</b>                |            | Annetta Smith |                |
| 4     | <b>MINUTES</b>                                 |            |               | <b>20 mins</b> |
| 4.1   | IJB Minute of 20 November 2025                 | Approval   | Annetta Smith | attached       |
| 4.2   | Matters Arising                                | Discussion | Annetta Smith | verbal         |
| 4.3   | Action Points as at 19 February 2026           | Discussion | Emma MacSween | attached       |
| 4.4   | IJB Audit & Risk Committee 5 November 2025     | Awareness  | Susan Thomson | attached       |
| 5     | <b>CHIEF OFFICER REPORT</b>                    |            |               | <b>30 mins</b> |
| 5.1   | Chief Officer Update                           | Awareness  | Emma MacSween | attached       |
| 5.1.1 | Appendix 1 – DL (2025)25                       | Awareness  | Emma MacSween | attached       |
| 5.1.2 | Appendix 2 – Audit Scotland Performance 2025   | Awareness  | Emma MacSween | attached       |
| 5.1.3 | Appendix 3 – Audit Scotland Delayed Discharges | Awareness  | Emma MacSween | attached       |

| No        | AGENDA  | PURPOSE   | LEAD           | ATTACHED      |
|-----------|---|-----------|----------------|---------------|
| <b>6.</b> | <b>STRATEGIC GOVERNANCE</b>                         |           |                | <b>45mins</b> |
| 6.1       | Integration Scheme Review                           | Decision  | Emma MacSween  | attached      |
| 6.1.1     | Appendix 1 – Draft Integration Scheme February 2026 | Decision  | Emma MacSween  | attached      |
| 6.1.2     | Appendix 2 – Current Integration Scheme 2015        | Awareness | Emma MacSween  | attached      |
| 6.1.3     | Appendix 3 - Annex document Delegated Services 2015 | Awareness | Emma MacSween  | attached      |
| 6.1.4     | Appendix 4 - IJB Chairs and Vice Chairs Submission  | Awareness | Emma MacSween  | attached      |
| <b>7.</b> | <b>CORPORATE GOVERNANCE</b>                         |           |                | <b>10mins</b> |
| 7.1       | IJB Voting Membership                               | Awareness | Emma MacSween  | attached      |
| 7.2       | IJB 2026 Workplan/ Business Cycle                   | Approval  | Emma MacSween  | attached      |
| <b>8.</b> | <b>FINANCIAL GOVERNANCE</b>                         |           |                | <b>25mins</b> |
| 8.1       | Financial Performance – Q3 Monitoring Report        | Awareness | Debbie Bozkurt | attached      |
| 8.1.1     | Appendix 1 – Financial Narrative Report             | Awareness | Debbie Bozkurt | attached      |
| <b>9</b>  | <b>PERFORMANCE</b>                                  |           |                | <b>20mins</b> |
| 9.1       | Performance Report                                  | Awareness | Emma MacSween  | attached      |
| 9.1.1     | Appendix 1 – Performance Status Report              | Awareness | Emma MacSween  | attached      |
| <b>9</b>  | <b>EVALUATION</b>                                   |           | Annetta Smith  | <b>5 mins</b> |

| QUESTION   | YES | NO | COMMENTS |
|--|-----|----|----------|
| Were you satisfied with the content of the agenda?   |     |    |          |
| Was there sufficient time to review the papers between receipt and the meeting date?   |     |    |          |
| Were the agenda items placed in the correct order / prioritization?  |     |    |          |
| Was there sufficient time allocated to all agenda items?   |     |    |          |
| Were the Executive Summaries an accurate reflection of the detailed paper?   |     |    |          |
| Were there sufficient refreshment breaks?  |     |    |          |
| Are there any significant issues which should be escalated to the parent bodies?   |     |    |          |
| Did you consider that the Board/Committee discharged its duty in respect of <ul style="list-style-type: none"> <li><input type="checkbox"/> Proper scrutiny</li> <li><input type="checkbox"/> Relevant questioning</li> <li><input type="checkbox"/> Constructive challenging</li> </ul> |     |    |          |

|  |  |  |  |
|--|--|--|--|
| Do you have any suggestions for improvement or additional comments about this meeting? |  |  |  |
|--|--|--|--|

**10. DATE AND TIME OF NEXT MEETING**

**The next meeting of the Board will take place on Thursday 26 March 2026 at 2:00pm.**

| Date of Next Meeting | Report Deadline  | Agenda Issued     |
|----------------------|------------------|-------------------|
| 26 March 2026        | 12 March 2026    | 19 March 2026     |
| 23 June 2026         | 9 June 2026      | 16 June 2026      |
| 17 September 2026    | 3 September 2026 | 10 September 2026 |
| 19 November 2026     | 5 November 2026  | 12 November 2026  |

## ABOUT THE IJB



THE INTEGRATION JOINT BOARD'S (IJB) ROLE IS TO SET THE STRATEGIC DIRECTION FOR THE DELEGATED SERVICES & FUNCTIONS AND TO DELIVER THE PRIORITIES SET OUT IN ITS STRATEGIC PLAN.

THE IJB BRINGS TOGETHER THE PLANNING, RESOURCES AND OPERATIONAL OVERSIGHT FOR A SUBSTANTIAL RANGE OF ADULT HEALTH AND SOCIAL CARE FUNCTIONS INTO A SINGLE SYSTEM, WHICH WILL ENSURE SERVICES ARE BUILT AROUND THE NEEDS OF PATIENTS AND SERVICE USERS AND SUPPORTS SERVICE REDESIGN WITH A FOCUS ON PREVENTATIVE AND ANTICIPATORY CARE IN COMMUNITIES.

DELEGATED FUNCTIONS, FROM PARTNER BODIES TO THE IJB, ARE THE SERVICES THE IJB DIRECTS ONLY:

| NHS WESTERN ISLES<br>DELEGATED SERVICES  | COMHAIRLE NAN EILEAN SIAR<br>DELEGATED SERVICES   |
|--|---|
| <b>PRIMARY CARE</b>  | <b>SOCIAL CARE</b>  |
| ✚ <b>PRIMARY MEDICAL SERVICES</b> ~ GP PRACTICES   | ✚ <b>CARE AT HOME SERVICES</b> ~ PROVIDING CARE IN INDIVIDUALS OWN HOME.  |
| ✚ <b>OUT OF HOURS PRIMARY MEDICAL SERVICE</b> ~ E.G. GPs PROVIDING AND SUPPORTING CARE NEEDS THAT ARE URGENT BUT NOT AN EMERGENCY. | ✚ <b>HOUSING WITH EXTRA CARE</b> ~ E.G. COMPRISES OF SELF-CONTAINED HOMES WITH DESIGN FEATURES AND SUPPORT SERVICES TO ENABLE SELF-CARE AND INDEPENDENT LIVING. |
| ✚ <b>COMMUNITY HOSPITAL SERVICES</b> ~ E.G. UIST & BARRA HOSPITAL & ST. BRENDAN'S SERVICES   | ✚ <b>SOCIAL WORK SERVICES FOR ADULTS &amp; OLDER PEOPLE</b>   |
| ✚ <b>ALLIED HEALTH PROFESSIONAL SERVICES</b> ~ E.G. PHYSIO, SPEECH & LANGUAGE, DIETICIAN, OCCUPATIONAL THERAPY, PODIATRY           | ✚ <b>SERVICES AND SUPPORT FOR ADULTS WITH PHYSICAL DISABILITIES AND LEARNING DISABILITIES</b>   |
| ✚ <b>CONTINENCE SERVICES</b> ~ E.G. OFFERS ADVICE, ASSESSMENT AND TREATMENT OF BLADDER & BOWEL PROBLEMS                            | ✚ <b>CARER'S SUPPORT SERVICES</b> ~ E.G. SUPPORTING CARERS WHO ARE UNPAID AND LOOK AFTER SOMEONE WHO CANNOT MANAGE WITHOUT THEM.                                |
| ✚ <b>OPHTHALMIC SERVICES</b> ~ E.G. OPTICIANS & OPTOMETRY  | ✚ <b>DRUGS &amp; ALCOHOL SERVICE</b> ~ E.G. SUPPORTIVE TREATMENT INCLUDING DETOXIFICATION AND PROTECTIVE MEDICINES.   |
| ✚ <b>PUBLIC DENTAL SERVICES</b> ~ E.G. TREATMENT PROVIDED WITHIN THE WESTERN ISLES DENTAL CENTRE & ASSOCIATED PRACTICES            | ✚ <b>ADULT PROTECTION AND DOMESTIC ABUSE</b>  |
| ✚ <b>GENERAL DENTAL SERVICES</b> ~ E.G. NHS TREATMENT PROVIDED BY INDEPENDENT CONTRACTORS (CASTLEVIEW)                             | ✚ <b>COMMUNITY CARE ASSESSMENT TEAMS</b>  |
| ✚ <b>COMMUNITY &amp; SPECIALIST NURSING</b> ~ E.G. DEMENTIA NURSES   | ✚ <b>REABLEMENT SERVICES, EQUIPMENT AND TELECARE</b>  |
| ✚ <b>MENTAL HEALTH SERVICES</b>  | ✚ <b>MENTAL HEALTH SERVICES</b> ~ E.G. HELPLINES, CRISIS SUPPORT AND THERAPY.   |
| ✚ <b>COMMUNITY LEARNING DISABILITY SERVICES</b>  | ✚ <b>ADULT PLACEMENT SERVICES</b>   |
| ✚ <b>PUBLIC HEALTH SERVICES</b> ~ E.G. ALL VACCINATIONS  | ✚ <b>ASPECTS OF HOUSING SUPPORT INCLUDING AIDS &amp; ADAPTATIONS</b>  |
| ✚ <b>COMMUNITY PALLIATIVE CARE</b> ~ E.G. MACMILLAN NURSES & END OF LIFE CARE  | ✚ <b>DAY SERVICES</b>   |
| ✚ <b>PHARMACY SERVICES</b>   | ✚ <b>RESPIRE PROVISION</b>  |
| ✚ <b>COMMUNITY PHARMACY SERVICES</b> ~   | ✚ <b>OCCUPATIONAL THERAPY SERVICES</b>  |
| ✚ <b>ADULT HOSPITAL HEALTH SERVICES</b>  |   |
| ✚ <b>ACCIDENT &amp; EMERGENCY</b>  |   |
| ✚ <b>INPATIENT HOSPITAL SERVICES</b> ~ E.G. GENERAL MEDICINE / MENTAL HEALTH (APU WARD) / PSYCHIATRY                               |   |
| ✚ <b>PHARMACY SERVICES</b>   |   |