



COMHAIRLE NAN EILEAN SIAR

IJB Strategic Planning Group

Item 4.5
IJB – 23 June 2026

Minutes of Meeting held via Microsoft Teams on
Tuesday 10 March 2026 at 3 pm

PRESENT

Emma Macsween (Chair)	Interim Chief Officer - Health and Social Care
Ian Graham	Tighean Innse Gall (TIG)
Peggy Mackay	Western Isles Community Care Forum
John Maciver	Hebridean Housing Partnership
Chris Maclulich	(Chair) Uist & Benbecula Locality Planning Group and Tagsa Uibhist
Ruth Miller	Social Development Manager - Third Sector Hebrides
Denise Symington	NHS Patient Focus Public Involvement
Margaret Ann Beggs	(Chair) Barra and Vatersay Locality Planning Group
Catriona Mackenzie	Minutes-taker

APOLOGIES

Morag Munro	(Chair) Harris Locality Planning Group and Western Isles Community Care Forum
Emma Churchill	Healthcare Improvement Scotland

MINUTES

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| Welcome/Apologies for Absence | 1 | The Chair welcomed everyone to the meeting and thanked them for coming. |
| Minute of Meeting of Tuesday 10 March 26 | 2 | The Minutes of the meeting held on 15 July 2025 were approved . |
| Locality Planning Groups Updates | 3 | Uist and Benbecula
Their Chair gave an update on progress with the Locality Plan. They were using the template shared between Locality Planning Groups (LPGs), which would follow the 6 objectives of the Framework ensuring the Plan is reflective of the community's needs and ideas.
Barra and Vatersay
The Interim Chief Officer, in the absence of the Chair who was delayed, provided a brief overview on the Barra LPG. A key area of interest for them was the Barra and Vatersay Community Campus which had received renewed support from Scottish Government. It was noted that a member of the LPG was a member of the Project Team, fostering valuable collaboration.
Harris
In the absence of their Chair, Peggy Mackay informed colleagues that the Plan was progressing and required only the addition of statistics to support the Plan.
The Chair asked that the LPG Chairs bring their plans, at whatever stage of readiness, to the next meeting of this Group in June to view common themes and differences, ahead of final versions which would inform the IJB Strategic Plan, aligning with IJB priorities. |
| Chief Officer Update | 4 | The Interim Chief Officer drew attention to 3 national developments relevant to the Partnership, with 'Sub-National Planning' a major approach gaining significant traction regarding the need for public sector reform, as well as Audit Scotland's 'H&SC Performance Report' and 'Delayed Discharge Report'. A further 2 initiatives aimed at transforming health and social care in Scotland were 'H&SC Service Renewal Framework |

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(2025-2035)' and 'Population Health Framework'. The Interim Chief Officer would continue to provide updates and encouraged colleagues to do likewise.

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| Strategic Plan Refresh | 5 | <p>The last approved Strategic Plan ran to 2020, with an extension applied by the IJB for a further year as an interim measure following departure of the Chief Officer at that time. Subsequent to that Strategic Plan was the Health and Social Care Strategic Framework 2024-27, which was approved by the IJB on 21 November 2024. Since then, a draft Strategic Plan was shared with IJB at a development day in August 2025, for which Emma Macsween in her interim role as Chief Officer was tasked with working through the actions and advising IJB on which actionable projects to carry forward to support targeting of resources to the main priorities. She listed the themes and areas of focus under consideration and invited feedback and comment.</p> <p>The Group noted the progress on the draft Strategic Plan and there would be further discussion on the themes emerging from Locality Plans at the next meeting on 9 June 2026 to help prepare a refreshed Strategic Plan for consultation in the coming months.</p> |
| Integration Scheme | 6 | <p>A refresh of the Integration Scheme was in progress. In preparing the refreshed draft of the Scheme, the Health and Social Care Partnership had regard to the Public Bodies (Joint Working) (Scotland) Act 2014 and the draft would be going out for public consultation. There were no changes to the delegation of legal functions or services to the IJB.</p> <p>Two key areas for colleagues to note were: (i) the addition of timeframes for dispute resolution; and (ii) regulation to extend voting rights to Third Sector carer and unpaid carer organisations for which a national short-life working group had been set up and with COSLA engagement from a local authority perspective. These changes reflect the need for IJB Standing Orders to adjust to the developing Integration Scheme.</p> <p>The Group noted the progress on the Integration Scheme refresh and that this would be subject to public consultation prior to further consideration by the IJB in June.</p> |
| IJB Performance Report – February 26 | 7 | <p>The Ministerial Strategy Group (MSG for Health and Community Care) indicators are set nationally and requires each IJB to report on national integration indicators to Scottish Government via the MSG. The paper circulated previously referred to their statutory reporting dataset, providing a view of how Partnerships were progressing against a range of measures.</p> <p>The Chief Officer highlighted activity around benchmarking between island authorities as well as the immediate and longer-term actions that were being taken to address system problems, recruitment etc. She described 'Moving with Dignity' - new techniques and a new approach to supporting the delivery of care which was being rolled out with the assessment teams and training teams currently, potentially reducing the need for some service users to be supported by 2 members of staff based on an individualised assessment.</p> <p>The representative from HHP enquired about the position in terms of unfilled posts, as Care at Home recruitment remained challenging. The Chair of the Uist LPG enquired about the low level of interest from younger people in the Care at Home sector compared to the high level of interest in childcare and nurseries.</p> <p>The Interim Chief Officer would discuss with the Comhairle Training Officer issues around recruitment in the care sector and share any insights with the Group.</p> |
| Future Meetings | 8 | <p>The next meeting of the Group was scheduled for 9 June 2026. To ensure that meetings are scheduled at times convenient for all participants, it was agreed to hold the next meeting on a Wednesday, in this case falling a week ahead of schedule on 3 June 2026.</p> |
| AOB | 9 | <ul style="list-style-type: none">• The representative for Third Sector Hebrides suggested that future meeting papers include key questions from the Chair for consideration at each meeting – to allow colleagues more time to prepare, thereby increasing productivity on the day. |