

CÙRAM IS SLÀINTE NAN EILEAN SIAR INTEGRATION JOINT BOARD



Meeting date: 17 September 2026

Item: 5.1

Title: Strategic Plan

Responsible Officer: Emma Macsween

Report Author: Emma Macsween

1 Purpose

This report relates to:

- NHS Board/ Local Authority /Integration Joint Board (IJB) Strategy or Direction

Competence:

The IJB has a legal duty to approve and monitor a Strategic Plan encapsulating all delegated services and the set aside arrangements.

2 Report summary

2.1 Situation

The development of the Strategic Plan is the key action for the Chief Officer in terms of addressing the outstanding compliance matters for the IJB. The draft Strategic Aims as detailed in Appendix 1, have evolved through workshop contributions by the Senior Management Team. The shaping of the strategic aims has had oversight from the Integrated Corporate Management Team (ICMT) in August and September 2026.

2.2 Background

Through consideration by Integrated Corporate Management Team (ICMT), the Strategic Planning Group and the IJB the previous iteration of a draft Strategic Plan has been closed off and the legacy issues agreed. These legacy issues have been shared to underpin development sessions to produce the document at Appendix 1 for approval.

2.3 Assessment

The attached documentation captures the legacy issues identified and frames additional strategic aims for all delegated services within the current context for service development. The recently released Health and Care Improving Flow Plan 2026-2031 by Scottish Government articulated well with a number of the aims being developed.

If approved, it is proposed that the document is considered in detail by the Strategic Planning Group in October 2026 and the feedback considered and then presented to the following IJB meeting ahead of further public consultation. The timeframe and approach to stakeholder engagement will be detailed in the November 2026 Report.

2.3.1 Quality/ Patient Care

Directing strategic intent to support or enhance the quality of patient or service use care underpins the strategic aims recommended for approval.

2.3.2 Workforce

Any workforce matters will be considered within the appropriate parent body governance processes as the business cases for the development of aims are developed in detail.

2.3.3 Financial

Financial Planning will be integrated into the next stages of the Plan's development in line with the associated governance. The parameters being set for the exercise to date has focused on the existing budgetary resources factoring in any commitments to savings targets approved. The financial planning will also address the opportunity to attract additional sources of funding from external sources.

Accountants Name	Signature

Comment from the Chief Finance Officer:

2.3.4 Risk Assessment/Management

The production of the Strategic Plan is on the IJB Risk Register as an outstanding governance matter and has been subject to a number of audit recommendations.

2.3.5 Equality and Diversity, including health inequalities.

An Impact assessment will be undertaken and presented with the final draft of the Plan being submitted to the November 2026 meeting.

2.3.6 Climate Emergency and Sustainability Development

State how this report will support or impact on the Scottish Government's policy on Global Climate Emergency and Sustainability Development DL(2021)38, against the 5 themes:

1	Sustainable Buildings & Land	n/a
2	Sustainable Travel	n/a
3	Sustainable Goods and Services	n/a

4	Sustainable Care	n/a
5	Sustainable Communities	n/a
Describe other relevant impacts:		

2.3.7 Communication, involvement, engagement and consultation

The engagement to date has been through the Senior Management Team, ICMT, the Strategic Planning Group and IJB. The engagement strategy for the next stage of development will be detailed in the Report to the November 2026 IJB.

2.3.8 Route to the Meeting

The draft strategic aims were considered by ICMT in August and September 2026.

2.3.9 Recommendation

The IJB approves the Strategic Aims as detailed in Appendix 1 to enable further engagement to be undertaken with the Strategic Planning Group ahead of a revised final document and engagement plan to be submitted to the IJB for approval at the November 2026 meeting.

3 List of appendices

The following appendices are included with this report:

Appendix 1 Strategic Plan Aims September 2026