

CÙRAM IS SLÀINTE NAN EILEAN SIAR INTEGRATION JOINT BOARD AUDIT & RISK COMMITTEE



Meeting date: 02 September 2026.
Item: 6.1
Title: Risk Register
Responsible Officer: Emma Macsween, Chief Officer, IJB
Report Author: Emma Macsween, Chief Officer, IJB

1 Purpose

This is presented to the Committee for:

- Assurance

This report relates to a:

- Legal requirement
- Local policy
- NHS Board/ LA /Integration Joint Board (IJB) Strategy or Direction

Competence:

- There are no legal, financial or other constraints associated with the report.

2 Report summary

2.1 Situation

The IJB Risk Management Strategy was approved by the IJBARC and IJB at the June series of meetings. The concurrent report presented by Azets requests further consideration of risk scoring and thresholds of risk and that will be considered and resolved with the outcome presented to the November 2026 meeting. The Strategy requires routine oversight by the IJBARC of the associated Risk Register. The Strategic Risk Register is presented for consideration. The operational risk registers for IJB ARC will be presented in November 2026. Work is underway to collate all delegated services operational risk registers for Integrated Corporate Management Team oversight in the first instance.

2.2 Background

The IJB is required to fulfil a range of obligations in keeping with the Public Bodies (Scotland) Act. The IJB Audit and Risk Committee is the standing Committee established to provide the assurance to the IJB in relation to finance and governance matters.

2.3 Assessment

As agreed at the previous meeting, SR5 is regarded as inactive but held for recording purposes. SR1 has been updated to reflect the status of the Senior Management Team following the Chief Officer appointment. The mitigating actions detail what is in progress to tolerate the level of risk. SR2 provides the update in relation to social care recruitment events as a further mitigating actions.

Work has commenced on a holistic risk assessment capturing all the matters pertaining to Delayed Discharge and the status of the various mitigating actions currently being progressed. Supplementary narrative will be provided in an associated covering report. This will provide the IJB and parent bodies with further oversight of the status of improvement actions being undertaken to address the acute system flow pressures.

In relation to audit recommendations, management actions have been incorporating into the audit tracker. Independent opinion and the associated level of assurance on the progress to complete the actions is subject to a concurrent report.

It is anticipated that the forthcoming Programme of Government, due to be announced on the 1st of September, will include public service reform commitments over a 5-year period. Any implications for the IJB will be considered and reflected in future iterations of the Register as appropriate.

2.3.1 Quality/ Patient Care

Patient and service user care and safety is central to the operations of health and care services. The parent bodies have clearly defined risk appetite statements supported by risk management processes. The refresh of the IJB strategy provides assurance that strategic risk is aligned to parent body risk management approaches.

2.3.2 Workforce

Reference to workforce matters is included in SR2 and SR3.

2.3.3 Financial

There is no financial impact associated with the recommendations.

Accountants Name	Signature

Comment from the Chief Finance Officer:

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2.3.4 Risk Assessment/Management

The risk strategy of the IJB is aligned to the parent bodies to ensure there is a coherent and robust approach to risk management. This Strategy provides assurance that the risk management processes are escalated and managed in keeping with established governance for operational, project and strategic risk.

2.3.5 Equality and Diversity, including health inequalities

N/A

2.3.6 Climate Emergency and Sustainability Development

N/A

2.3.8 Communication, involvement, engagement and consultation

The Risk Register is subject to oversight by the ICMT.

2.3.9 Route to the Meeting

The IJB Audit and Risk Committee approved the Strategy at the recent meeting on the 3rd of June 2026.

2.4 Recommendation

- **Assurance**

3 List of appendices

The following appendices are included with this report:

- Item 6.1.1 Appendix 1 IJB Risk Strategic Risk Register August 2026.